# WONG SHIU CHI SECONDARY SCHOOL ANNUAL PLAN 2017/2018

## **CONTENTS**

# Annual Plan 2017/2018

Appendix I: Plan on use of Capacity Enhancement Grant/ Senior Secondary Curriculum Support Grant

Appendix II: School-based After-school Learning and Support Programmes - Programme Plan

Appendix III: Budget Summaries

### School Annual Plan 2017 – 2018

Major Concern I: Improving students' academic performance through self-regulated learning

| Targets  | Strategies Strategies   | Success criteria  | Evaluation methods   | Time scale    | In-charge   | Resources required |
|--|---|---|--|---------------|---|--------------------|
| Students develop<br>their self-regulated<br>learning habit and<br>self-management<br>ability | <ul> <li>To enhance students' self-regulated learning habit and self-management ability through adopting them as the themes in the action research and lesson studies (Appendix I)</li> <li>To consolidate and closely monitor students' self-regulated learning habit and self-management ability in each subject (Appendix I)</li> </ul>  | <ul> <li>The scores by students in the TPS on Q.34 is higher than 3.19</li> <li>Higher percentage of no late homework records than last year (≥20%)</li> <li>The average scores in the APASO are higher than those in 2016-2017 [Goal setting&gt;2.81(senior), &gt;2.98(junior); Situation control&gt;2.76(senior), &gt;2.95(junior); Task&gt;3.03(senior), 3.18(junior)]</li> <li>Most teachers agree that students have developed their self-regulated learning habit and self-management ability</li> </ul>  | <ul> <li>SHS</li> <li>APASO</li> <li>TPS</li> <li>Self-regulated learning questionnaire</li> <li>Students discipline records</li> <li>Teachers' observation</li> <li>AR and LS reports</li> <li>Evaluation reports of subject departments</li> </ul> | Whole<br>year | Assistant<br>Principal<br>(Academic)                                      |                    |
| Teachers and students enhance their ability to use e-Teaching and e-Learning respectively    | <ul> <li>To enhance the Moodle platform with self-regulated learning materials (Appendix II) in ALL subject panels in each class with at least 2 interactive exercises in each term (4 in the whole year)</li> <li>To ensure that all the self-regulated learning courses and exercises in the Moodle platform are highly utilized To support e-teaching with the necessary upgrade in hardware such as iPads (pro/with GPS), iPad pencils, iPad clamp stand, audio system for apple TV, the LCD projectors compatible to apple TV and the school "cloud" for storage</li> <li>To further enhance teachers' knowledge of e-teaching and e-learning through self-learning courses in Moodle and Community of Practice (CoP)</li> </ul> | <ul> <li>Higher scores in Stakeholder Survey (student survey : Q.8&gt;3.7. Q.9&gt;3.6, Q.10&gt;3.7, Q.12&gt;3.7, Q.13&gt;3.8)</li> <li>Higher scores Stakeholder Survey (teacher survey : Q.41&gt;3.1, Q.43&gt;3.2, Q.45&gt;3.5)</li> <li>Higher scores in Stakeholder Survey (parent survey : Q.2&gt;3.6, Q.4&gt;3.7)</li> <li>Relevant self-regulated learning materials are uploaded to the Moodle platform</li> <li>ALL students make use of the self-regulated learning materials on the Moodle platform</li> <li>Action research and lesson studies are successfully completed and disseminated to the respective subject departments for their reference</li> <li>Questionnaire of hardware support for each subject department is collected and the respective hardware is purchased</li> <li>CoPs are organized with positive feedback in the questionnaire</li> </ul> | <ul> <li>TPS</li> <li>Moodle data         (usage tracking records)*</li> <li>Questionnaire on e-learning &amp; e-teaching at the end of the school year</li> <li>Minutes, interim reports and annual report of subject departments</li> </ul>        | Whole year    | Assistant Principal (Academic)  Subject Department Chairs  IT coordinator | EOEBG OITG*        |

# Major Concern II: Building students' capacity in managing their development plan

| Targets  | Strategies  | Success Criteria  | Methods of<br>Evaluation   | Time<br>Scale                        | In-charge  | Resources<br>Required              |
|--|---|---|--|--------------------------------------|--|------------------------------------|
| Students set and adjust their development plan according to their strengths and weaknesses             | To complete WSC Portal for recording and<br>retrieving students' academic progress, ECA<br>participation and aptitude for their own access  | <ul> <li>Teacher advisors agree that most students set better action plans in pursuing their studies, career and personal development goals</li> <li>Higher scores in the Stakeholder Survey (Student survey Q12&gt;3.7; Teacher survey Q46&gt;3.7)</li> <li>Higher score in APASO (Goal Setting, senior&gt;2.81, junior&gt;2.98)</li> </ul>  | Report of LBS<br>teacher advisors<br>Stakeholder<br>Surveys<br>APASO | Whole<br>year                        | AP<br>(Student<br>Affairs)   | SSAMG                              |
| Students better explore their potentials through in-depth participation in extra-curricular activities | <ul> <li>To streamline Houses &amp; clubs administration</li> <li>The roles and functions of current Clubs and Houses will be revised</li> <li>6 Houses will be integrated into 4 Houses</li> <li>To steer ECA towards long-term &amp; in-depth participation</li> <li>Strengthen membership system for more consistent participation</li> <li>Improve guidance to Clubs and Houses by teacher advisors</li> <li>Provide challenges to more students to help them explore their potentials</li> </ul>   | <ul> <li>Higher scores in the Stakeholder<br/>Survey (Student survey Q17&gt;3.7;<br/>Q20&gt;3.8, Q21&gt;3.8; Parent Survey<br/>Q10&gt;3.8; Teacher Survey Q51&gt;4.0)</li> <li>Higher score in APASO (Achievement,<br/>senior&gt;2.5, junior&gt;2.73)</li> <li>Teacher advisors of Clubs and Houses<br/>consider the measures effective in<br/>helping students exploring their<br/>potentials</li> </ul> | Stakeholder<br>Surveys  APASO  Report from<br>teacher advisors       | Whole<br>year<br>Whole<br>year       | AP<br>(Student<br>Affairs)<br>AP<br>(Student<br>Affairs)                       | School<br>fund /<br>EOEBG/<br>CLAP |
| Students show improvement in respect and sense of responsibility                                       | <ul> <li>To build up those virtues by classroom and campus routine</li> <li>Strengthen students' self-management in aspects such as the use of mobile phones and punctuality</li> <li>Strengthen students' role in the management of classroom and campus</li> <li>To improve subjects' collaboration in promoting those virtues, including</li> <li>Language subjects</li> <li>Liberal Studies subject, and</li> <li>Other subjects which find it appropriate</li> <li>To state more explicitly our expectations on the leadership quality of student leaders</li> <li>Code of conduct for student leaders</li> <li>Improve induction training of student leaders</li> </ul> | <ul> <li>Smaller number of misbehavior records &amp; warnings issued in this year than last year</li> <li>Higher scores in Stakeholder Survey (Student survey Q16&gt;3.7, Q17&gt;3.7, Q19&gt;3.9, Q22&gt;3.8); Parent survey Q7&gt;3.7, Q9&gt;3.8)</li> <li>Higher score in APASO (Commitment, senior&gt;2.96, junior&gt;3.10)</li> </ul>   | Report from<br>Discipline<br>Committee<br>Stakeholder<br>Survey      | Whole year  Whole year  Before 1/Sep | Discipline<br>Mistress  Relevant<br>panel<br>heads  AP<br>(Student<br>Affairs) | School<br>fund /<br>EOEBG          |

Major Concern III: To Strengthen the communication among staff so as to enhance the shared vision

| Targets   | Strategies  | Success Criteria  | Evaluation methods   | Time<br>Scale | In-charge   | Resources<br>Required |
|---|---|---|--|---------------|---|-----------------------|
| Teachers' communication is enhanced through better administrative support | To provide channels for teachers to<br>contribute their ideas in school<br>policies formulation through<br>meetings or electronic media   | <ul> <li>Regular channels are established</li> <li>Teachers' opinions and ideas are<br/>successfully collected</li> </ul>   | <ul><li>SHS</li><li>APASO</li><li>TPS</li><li>Questionnaire</li></ul>  | Whole<br>year | Assistant<br>Principal<br>(Academic)                                      |                       |
| Teachers develop a culture of communication                               | <ul> <li>To allocate teachers' sharing sessions in every staff meeting and staff development day</li> <li>To organize 2 sessions of Community of Practice (CoP) in each term to encourage sharing of teachers' implicit knowledge</li> </ul>  | <ul> <li>Relevant sessions of teachers' sharing are arranged</li> <li>Relevant CoPs are successfully organized with positive feedback in the evaluation questionnaires</li> <li>Further self-generated CoPs are formed among teachers of common interests</li> </ul>                            | <ul><li>SHS</li><li>APASO</li><li>TPS</li><li>Questionnaire</li></ul>  | Whole<br>year | Assistant<br>Principal<br>(Academic)                                      | School<br>Fund        |
| Teachers have better understanding of the students' performance           | <ul> <li>To finish developing the WSC Portal with students' academic and non-academic tracking system</li> <li>To make use of school-based assessment data to plan the teaching strategies for improvement</li> <li>To achieve "Assessment for Learning" by making use of tools to analyze tests and examinations data in each subject panel</li> </ul> | <ul> <li>The Portal is successfully completed</li> <li>Relevant school-based data is fully utilized on further planning of teaching strategies</li> <li>Assessment for Learning tools e.g. the Rasch model and other school-based tools are successfully used by subject departments</li> </ul> | <ul> <li>SHS</li> <li>APASO</li> <li>TPS</li> <li>Questionnaire</li> <li>Minutes of<br/>subject<br/>departments</li> </ul> | Whole<br>year | Assistant Principal (Academic)  IT Coordinator  Subject Department Chairs | EOEBG<br>SSAMG*       |

<sup>\*</sup> SSAMG: Strengthening School Administration Management (SAM) Grant

OITG: One-off Information Technology Grant

The Moodle usage tracking records include the no. of courses, no. of participations, homework submission data and questions correct rate etc.

# Teaching performance survey (TPS)

Q34. I have a self-learning habit for this subject.

# Stakeholder Survey (SHS)

| Student Survey   | Teacher Survey  | Parent Survey                                      |
|--|---|--|
| 8. I take the initiative to learn.   | 41. My students take the initiative to learn.         | 2. My child takes the initiative to learn.         |
| 9. I am confident in learning  | 43. My students often complete their assignments      | 4. My child often completes his/her assignments    |
| 10. I often do my assignments seriously.   | seriously.  | seriously.   |
| 12. I know how to set learning goals for myself.                                   | 45. My students are often able to use a variety of    | 7. The school is able to foster my child's         |
| 13. I am able to apply learning strategies, such as doing pre-lesson preparation,  | resources, such as the Internet and the library,      | self-discipline and make them abide by school      |
| using concept maps, tool books and on-line resources, etc.                         | in learning.  | regulations.                                       |
| 16. My schoolmates are self-disciplined and abide by school regulations.           | 46. The school's discipline and guidance work is      | 9. The school can foster in my child good virtues. |
| 17 The school is intent on fostering our leadership.                               | geared to students' development needs.                | 10. Through participation in the school's          |
| 19. The school actively fosters our virtues.                                       | 51. The school's extra-curricular activities can help | extra-curricular activities, my child's learning   |
| 20. My schoolmates actively participate in extra-curricular activities.            | extend students' learning experiences.                | opportunities in respect of extra-curricular       |
| 21. Through participation in the school's extra-curricular activities, my learning |   | knowledge and life skills, etc. are increased.     |
| opportunities In respect of extra-curricular knowledge and life skills, etc. are   |   |  |
| increased  |   |  |
| 22. The students respect the teachers.   |   |  |

### Appendix I

Relevant metacognitive skill(s) to be adopted in the teaching of different departments (from the School Annual Plan 2015-2016)

|                       | Self/Peer evaluation | Error analysis | Concept mapping | K-N-L table | Self-questioning |
|-----------------------|----------------------|----------------|-----------------|-------------|------------------|
| Chinese Language      | ~                    | ·              |                 |             | <b>→</b>         |
| English Language      | ~                    | <b>✓</b>       |                 |             | <b>✓</b>         |
| Mathematics           |                      | <b>✓</b>       |                 |             | <b>✓</b>         |
| Chinese Literature    | <b>→</b>             |                |                 |             | ~                |
| Liberal Studies       |                      |                | ~               |             | <b>✓</b>         |
| History               |                      |                | <b>~</b>        |             | <b>✓</b>         |
| Integrated Humanities |                      |                | <b>&gt;</b>     |             | ~                |
| Physics               |                      |                | <b>~</b>        |             | <b>✓</b>         |
| Chemistry             |                      |                | <b>&gt;</b>     |             | ~                |
| Biology               |                      |                | <b>~</b>        |             | <b>✓</b>         |
| Chinese History       |                      |                | <b>&gt;</b>     |             | ~                |
| Geography             |                      | ~              | <b>~</b>        |             | <b>✓</b>         |
| Integrated Science    |                      |                | <b>~</b>        |             | <b>→</b>         |
| Economics and Society |                      |                | <b>~</b>        |             | <b>✓</b>         |
| Visual Art            |                      |                | <b>~</b>        |             | <b>→</b>         |
| Economics             |                      |                |                 |             | ~                |
| BAFS                  | ~                    | <b>✓</b>       |                 |             | <b>✓</b>         |
| Computer Studies      |                      |                |                 |             | <b>✓</b>         |
| Design and Technology |                      |                |                 | <b>✓</b>    | <b>✓</b>         |
| Home Economics        |                      |                |                 | ✓           | <b>✓</b>         |

### Self-management skills to be attained by students (from the School Annual Plan 2016-2017)

- Recording of ECA participation
- Arranging daily schedule
- Filing documents
- Learning to learn

### **Appendix II:** Self-regulated learning materials:

- Flipped classroom videos and follow-up exercises
- Interactive exercises or quizzes
- E-books reading tasks with follow-up exercises
- Forums
- Revision materials e.g. videos clips

# Plan on use of Capacity Enhancement Grant in 2017/2018 School Year

Name of School: Wong Shiu Chi Secondary School

Means by which teachers have been consulted: Opinion survey followed by staff meeting

No. of operating classes: 24

| Task area   | Major area(s)   | Strategies/Tasks   | Benefits anticipated  | Time scale                  | Resources required  | Success<br>criteria  | Methods of evaluation | People responsible          |
|---|---|--|---|-----------------------------|---|--|-----------------------|-----------------------------|
| Enhancement of<br>Liberal Studies<br>Teaching     | Small class in S.4 and S.5  | To employ a qualified contract teacher (GM, Point 17) who will take up 4 classes of LS and perform the same duties as required of a regular teacher                | The class sizes at the respective forms are reduced and greater attention can be given to students. | 2017/2018<br>School<br>Year | GM Salary of contract teacher for 12 months, including MPF [(\$31,855 x 7) + (\$33,130 x 5) + (\$1,500 x 12) = \$406,635] |  | Questionnaire         | Liberal<br>Studies<br>Panel |
| Enhancement of<br>English<br>Language<br>Teaching | English<br>teacher can<br>spare more<br>time on<br>teaching by<br>releasing their<br>administrative<br>duties | To employ one teaching assistant who will provide general supports to the English Panel by taking up routine non-teaching duties, and after-school remedial class. |   | 2017/2018<br>School<br>Year | Salary of contract teaching assistant for 12 months, including MPF [(\$13,000 x1.05) x12 = \$163,800]                     | English<br>teachers show<br>improvement<br>in their<br>teaching<br>effectiveness |                       | English<br>Panel            |

| Funding                              | Income    | Expenditure | Surplus / (Deficit) |  |
|--------------------------------------|-----------|-------------|---------------------|--|
| Capacity Enhancement Grant           | \$599,381 |             |                     |  |
| GM (Point 17) in English             |           | \$406,635   |                     |  |
| Teaching Assistant for English Panel |           | \$163,800   | \$28,946            |  |

# School-based After-school Learning and Support Programmes 2017/18 School Year Programme Plan

| Name of School : $\_$       | Wong Shiu Chi Second       | lary Schoo   | <u>ol</u>           |  |                 |              |                  |
|-----------------------------|----------------------------|--------------|---------------------|--|-----------------|--------------|------------------|
| Staff-in-charge : <u>Ms</u> | . Choi Wai Yin             | Contact      | Telephone No. :     | <u>2656 1270                                    </u> |                 |              |                  |
| A. The estimated n          | umber of students (coun    | t by heads   | s) benefitted under | r this programme is _                                | <u>131</u> (inc | luding A. 22 | CSSA recipients, |
| B. <u>94</u> SFAS f         | ull-grant recipients and C | C. <u>15</u> | _under school's di  | scretionary quota).                                  |                 |              |                  |

B. Information on Activities to be subsidised / complemented by the Grant.

| Name           | Objective         | Success Criteria     | Method(s) of    | Period/Date | Estir | nated   | l no. | Estimated        | Name of         |
|----------------|-------------------|----------------------|-----------------|-------------|-------|---------|-------|------------------|-----------------|
|                |                   |                      | evaluation      |             | of ta | rget    |       | expenditure (\$) | partner/service |
|                |                   |                      |                 |             | stud  | ents    |       |                  | provider        |
|                |                   |                      |                 |             | bene  | efitted |       |                  |                 |
|                |                   |                      |                 |             | Α     | В       | С     |                  |                 |
| Pre-S1 English | To enhance        | - Attendance         | - Attendance    | 24.7.2017 – | 4     | 15      |       | 7,600            | Holistic        |
| Bridging Class | students'         | - Improvement in     | record          | 4.8.2017    |       |         |       |                  | Education       |
|                | English abilities | their reading,       | - Reports       |             |       |         |       |                  | Limited         |
|                | for their         | speaking and         | prepared        |             |       |         |       |                  |                 |
|                | transition to an  | comprehensive        | by tutors       |             |       |         |       |                  |                 |
|                | English learning  | ability              |                 |             |       |         |       |                  |                 |
|                | environment       |                      |                 |             |       |         |       |                  |                 |
|                |                   |                      |                 |             |       |         |       |                  |                 |
| Musical        | To develop        | Regular              | Attendance      | Year round  | 7     | 4       |       | 16,200           | Sunstar         |
| Instrument     | students' skills  | attendance and       | record and      |             |       |         |       |                  | Creation /      |
| Training       | in musical        | mastery of the       | comments        |             |       |         |       |                  | Vincent Music   |
| Classes        | instruments and   | performing skills of | from the tutors |             |       |         |       |                  |                 |
|                | their ability in  | the musical          |                 |             |       |         |       |                  |                 |
|                | musical           | instrument           |                 |             |       |         |       |                  |                 |
|                | appreciation      |                      |                 |             |       |         |       |                  |                 |

| Field Trip and | Transport fee    | - Attendance        | - Attendance    | Year round     | 3 | 10 | 500    | - |
|----------------|------------------|---------------------|-----------------|----------------|---|----|--------|---|
| Training Camp  |                  |                     | record          |                |   |    |        |   |
| for difference |                  |                     |                 |                |   |    |        |   |
| subject        |                  |                     |                 |                |   |    |        |   |
| Music & Speech | To develop       | Competitions can    | Competition     | Nov 2017 –     |   | 2  | 500    | - |
| Festival       | students' skills | enrich their        | results         | April 2018     |   |    |        |   |
| Competitions   | in musical and   | experience          |                 |                |   |    |        |   |
|                | speech           |                     |                 |                |   |    |        |   |
| English /      | To extend        | Improvement in the  | Attendance      | Year round     |   | 4  | 400    | - |
| Chinese        | students'        | standard of English | and their       |                |   |    |        |   |
| Enhancement    | exposure to      | / Chinese           | performance in  |                |   |    |        |   |
| Activities     | authentic        |                     | the activities  |                |   |    |        |   |
|                | English /        |                     |                 |                |   |    |        |   |
|                | Chinese          |                     |                 |                |   |    |        |   |
| Japanese Class | To enhance       | - Attendance        | - Attendance    | Year round     |   | 6  | 6,000  | - |
|                | students'        |                     | record          |                |   |    |        |   |
|                | Japanese         |                     | - Reports       |                |   |    |        |   |
|                | abilities        |                     | prepared        |                |   |    |        |   |
|                |                  |                     | by tutors       |                |   |    |        |   |
| Exchange tour  | To widen the     | - Attendance        | Comments        | March to April | 4 | 15 | 40,000 | - |
|                | students' scope  |                     | from teacher    | 2017           |   |    |        |   |
|                | of life exposure |                     |                 |                |   |    |        |   |
| Leadership     | To instill the   | Students showing    | Attendance      | Year round     | 3 | 14 | 19,800 | - |
| Training e.g.  | virtues of       | improvement in      | record and      |                |   |    |        |   |
| Outward bound, | leaders among    | collaboration,      | comments        |                |   |    |        |   |
| AYP, Head      | students         | communicative and   | from the tutors |                |   |    |        |   |
| Prefects, Red  |                  | self-management     |                 |                |   |    |        |   |
| Cross          |                  |                     |                 |                |   |    |        |   |

| Training etc     |                  |                      |                 |            |    |    |    |         |               |
|------------------|------------------|----------------------|-----------------|------------|----|----|----|---------|---------------|
| Sports training, | To develop the   | Active participation | Attendance      | Year round |    | 4  |    | 4,000   | -             |
| e.g. soft ball,  | spirit of        | in the respective    | record and      |            |    |    |    |         |               |
| badminton,       | collaboration,   | sports events        | comments        |            |    |    |    |         |               |
| table            | self             |                      | from the tutors |            |    |    |    |         |               |
| tennisetc        | management,      |                      |                 |            |    |    |    |         |               |
|                  | and skills in    |                      |                 |            |    |    |    |         |               |
|                  | sports           |                      |                 |            |    |    |    |         |               |
| Miscellaneous    | To widen the     | Regular              | Comments        | Year round | 1  | 20 | 15 | 10,000  | Miscellaneous |
| activities for   | students' scope  | attendance and       | from            |            |    |    |    |         | agents        |
| developing       | of life exposure | having               | instructors and |            |    |    |    |         |               |
| student self     |                  | development in self  | interviews      |            |    |    |    |         |               |
| esteem, skills   |                  | esteem and skills    |                 |            |    |    |    |         |               |
| development      |                  |                      |                 |            |    |    |    |         |               |
| and enrichment   |                  |                      |                 |            |    |    |    |         |               |
| of learning      |                  |                      |                 |            |    |    |    |         |               |
| experiences      |                  |                      |                 |            |    |    |    |         |               |
| Total no. of     |                  |                      |                 |            | 22 | 94 | 15 | 105,000 |               |
| activities 10    |                  |                      |                 |            |    |    |    |         |               |

### Budget Summaries 2017/2018

| Income /\$   | Expenditure /\$  |
|--|--|
| 1,866,432.80   | 591,000.00   |
|  | 380,000.00   |
|  | 80,000.00  |
|  | 95,000.00  |
|  | 59,000.00  |
|  | 30,000.00  |
|  | 36,900.00  |
|  | 35,000.00  |
|  | 25,000.00  |
|  | 15,000.00  |
|  | 25,000.00  |
|  | 5,000.00   |
|  | 15,000.00  |
|  | 22,000.00  |
|  | 140,000.00   |
|  | 13,000.00  |
|  | 12,000.00  |
|  | 20,000.00  |
|  | 17,000.00  |
|  | 54,000.00  |
|  | 790,000.00   |
|  | 125,052.47   |
| 1,866,432.80   | 2,584,952.47   |
| , ,  | , ,  |
| 0.700.000.00   | 0.040.044.00   |
| 3 706 800 00   | 3 8/10 31/1 00   |
|  |  |
| 397,670.00   | 380,000.00   |
| 397,670.00<br>314,240.00   | 380,000.00<br>220,000.00   |
| 397,670.00<br>314,240.00<br>599,381.00   | 3,840,314.00<br>380,000.00<br>220,000.00<br>575,000.00   |
| 397,670.00<br>314,240.00   | 380,000.00<br>220,000.00   |
| 397,670.00<br>314,240.00<br>599,381.00<br>5,108,091.00   | 380,000.00<br>220,000.00<br>575,000.00<br>5,015,314.00   |
| 397,670.00<br>314,240.00<br>599,381.00   | 380,000.00<br>220,000.00<br>575,000.00<br>5,015,314.00<br>Expenditure /\$  |
| 397,670.00<br>314,240.00<br>599,381.00<br>5,108,091.00<br>ncome & Reserves /\$<br>245,615.00   | 380,000.00<br>220,000.00<br>575,000.00<br>5,015,314.00<br><b>Expenditure /\$</b><br>245,615.00   |
| 397,670.00<br>314,240.00<br>599,381.00<br>5,108,091.00<br>ncome & Reserves /\$<br>245,615.00<br>15,372.00  | 380,000.00<br>220,000.00<br>575,000.00<br>5,015,314.00<br><b>Expenditure /\$</b><br>245,615.00<br>15,372.00  |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00  | 380,000.00<br>220,000.00<br>575,000.00<br>5,015,314.00<br><b>Expenditure /\$</b><br>245,615.00<br>15,372.00<br>329,700.00  |
| 397,670.00<br>314,240.00<br>599,381.00<br>5,108,091.00<br>ncome & Reserves /\$<br>245,615.00<br>15,372.00<br>897,200.00<br>105,000.00  | 380,000.00<br>220,000.00<br>575,000.00<br>5,015,314.00<br><b>Expenditure /\$</b><br>245,615.00<br>15,372.00<br>329,700.00<br>105,000.00  |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50   | 380,000.00<br>220,000.00<br>575,000.00<br>5,015,314.00<br><b>Expenditure /\$</b><br>245,615.00<br>15,372.00<br>329,700.00<br>105,000.00<br>85,522.50   |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00  | 380,000.00<br>220,000.00<br>575,000.00<br>5,015,314.00<br><b>Expenditure /\$</b><br>245,615.00<br>15,372.00<br>329,700.00<br>105,000.00<br>85,522.50<br>290,000.00   |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00   | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00  |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00   | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 84,000.00  |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00   | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 84,000.00 50,350.00  |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00   | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 84,000.00 50,350.00 20,000.00  |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00 60,000.00   | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 84,000.00 50,350.00 20,000.00  |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00 60,000.00 66,740.00   | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 84,000.00 50,350.00 20,000.00 61,000.00                                    |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00 60,000.00 66,740.00 104,606.53                                    | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 84,000.00 50,350.00 20,000.00 113,760.00 118,125.00                        |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00 60,000.00 66,740.00 104,606.53 241,948.00                         | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 50,350.00 20,000.00 60,000.00 113,760.00 118,125.00 241,948.00             |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00 60,000.00 66,740.00 104,606.53 241,948.00 100,000.00              | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 50,350.00 20,000.00 60,000.00 113,760.00 118,125.00 241,948.00 100,000.00  |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00 60,000.00 66,740.00 104,606.53 241,948.00 100,000.00 199,450.00   | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 50,350.00 20,000.00 113,760.00 118,125.00 241,948.00 100,000.00            |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  Income & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00 60,000.00 104,606.53 241,948.00 100,000.00 199,450.00 200,000.00 | 380,000.00 220,000.00 575,000.00 5,015,314.00  Expenditure /\$ 245,615.00 15,372.00 329,700.00 105,000.00 85,522.50 290,000.00 239,400.00 50,350.00 20,000.00 113,760.00 118,125.00 241,948.00 100,000.00 199,450.00 |
| 397,670.00 314,240.00 599,381.00 5,108,091.00  ncome & Reserves /\$ 245,615.00 15,372.00 897,200.00 105,000.00 85,522.50 290,000.00 218,400.00 84,000.00 50,350.00 99,817.00 60,000.00 66,740.00 104,606.53 241,948.00 100,000.00 199,450.00   | 380,000.00<br>220,000.00<br>575,000.00   |
|  |  |

### Notes

- 1. To cover the salaries for 1 no. Eng. TA (\$163,800), 1 no. LS GM (\$406,635), and backpay for last year .
- 2. To cover the salaries for 1 no. Chi. TA (\$170,896), and supply teachers (\$74,719).
- 3. To cover the salary for 2 no. TA (\$329,700).
- 4. To cover the salary for 1 no. TA (\$151,200), and SEN Courses.
- 5. The deficit (\$21,000) is covered by EOEBG.
- 6. The deficit (\$47,020) is covered by EOEBG.
- 7. To cover the salary of 1 no. programmer for 4 months (\$63,000), 1 no. 0.3 Maths. Teacher (\$55,125)
- 8. To cover the salary of 1 no. TA for 6 months (\$75,600), and expenditure for activities of career.
- 9. To cover the salary of 1 no. programmer for 6 months (\$100,275), and 1 no. IT Staff (\$138,600) and expenditure for courses of IT Staff.